

**ANNEX K**

**INTEGRATED LOGISTICS SUPPORT PLAN**  
**(ILSP)**

**INTEGRATED LOGISTIC SUPPORT PLAN**

**(ILSP)**

**for**

**THE CORPS OF ENGINEERS ENTERPRISE MANAGEMENT  
INFORMATION SYSTEM**

**(CEEMIS)**

**Developed By:**

**U.S. Army Corps of Engineers**

**(CERM-A)**

**31 JULY 1998**

# INTEGRATED LOGISTIC SUPPORT PLAN (ILSP)

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# INTEGRATED LOGISTIC SUPPORT PLAN (ILSP)

## SECTION 1.0 INTRODUCTION

**1.1 Overview.** The purpose of this Integrated Logistic Support Plan (ILSP) is to provide a unified approach to the management and technical activities needed to:

- Influence operational and materiel requirements and design specifications
- Define the support requirements best related to the materiel system design
- Develop and acquire the required system support
- Provide required operational phase support at lowest cost
- Seek readiness and life cycle cost improvements in the materiel and support systems during the operational life cycle
- Repeatedly examine support requirements throughout the functional life of CEEMIS.

**1.2 Application.** This ILSP has been created to satisfy the requirements of Life Cycle Management (LCM) Milestone I/II. It addresses topics prescribed in DA PAM 700-55 which are applicable to CEEMIS. An ILSP Update Page is furnished in Appendix B which provides a historical record of changes to CEEMIS logistics.

**1.3 List of Acronyms and Abbreviations.** Appendix A of this ILSP provides a listing of acronyms and abbreviations which are referenced throughout this document.

**1.4 System Description.** CEEMIS was approved initially as a replacement to the existing upward reporting capabilities in the Corps of Engineers Management Information System (COEMIS)-Finance and Accounting (F&A) automated information system (AIS). As a consequence of this relationship, COEMIS-F&A funds were initially used to develop CEEMIS. The CEEMIS design will serve as a corporate-level database ensuring the timeliness and integrity of financial data and providing simple access to one common location for all Corps financial reports, execution data, and managerial performance indicators.

CEEMIS will provide the capability for CEEMIS sites to generate and submit financial reports via database table-to-table transfers without the need for data files or human intervention. Reports will be generated directly from CEEMIS databases; data is edited and reconciled, thus providing data integrity and consistency.

This system will be designed to provide essential and accurate data. It will significantly speed up the flow of complete and accurate electronic upward reported financial information transactions through its mechanized pipeline, while eliminating the paper flow of hard copy vouchers and reports from financial reporting to accountable centers. CEEMIS will provide visibility to all CE

activities while significantly reducing operating costs.

**1.5 Program Management.** Thomas L. Brockman is the designated Program Manager (PM) and is responsible for overall project development. The Director of the USACE Finance Center (UFC) is the Functional Proponent (FP) and the Proponent Agency (PA). The FP/PA is responsible for requirements definition and formal CEEMIS validation throughout all phases of the project life cycle in accordance with the guidelines established by AR 25-3, TB 18-102, TB-104 and related configuration management directives. The CEEMIS FP/PA, as chairman for all CEEMIS Software Acceptance Tests (SAT) and Configuration Control Board (CCB) functions, will validate the functional and technical adequacy of CEEMIS in regard to satisfying mission needs and will document deficiencies.

CEEMIS system development is accomplished through the use of contractors. Control Data Systems, Inc. is the primary contractor. AVANCO International of McLean, Virginia and KELTEK Systems Inc. of Huntsville, Alabama are currently supporting this effort under subcontract to Control Data. Operations and Support services are provided by Computer Systems Technology, Inc. of Huntsville, Alabama.

**1.6 Applicable Documents.** This ILSP is written under the guidance of DA PAM 700-55, Instructions for Preparing the Integrated Logistic Support Plan. Other documents which provided information for the creation of this ILSP include:

- Mission Needs Statement (MNS)
- Baseline Plan (BP)
- Program Manager's Charter Plan
- Project Management Plan (PMP)
- Recordkeeping Plan
- Information System Security Plan (ISSP)
- System Decision Paper (SDP)
- System Acquisition Plan/Strategy
- Test and Evaluation Master Plan (TEMP)
- Transition Plan (TP).

## SECTION 2.0 PLANS, GOALS AND STRATEGY

**2.1 Operational and Organizational Plan (O&O Plan).** CEEMIS will be designed to replace costly and inefficient civil and military upward reporting systems. It interacts with the Corps of Engineers Financial Management System (CEFMS), Project and Resource System for Management (PRISM), and external interface systems such as the Defense Finance and Accounting Service (DFAS), Program Budget Accounting System (PBAS), ELECTRA, and Government On-line Accounting Link System (GOALS) to improve the upward reporting of financial information capabilities by providing essential and accurate data, speeds the flow of accurate financial information, provides visibility, and reduces operating costs.

**2.1.1 Mission Scenario and Requirements.** CEEMIS mission areas include:

- To provide an initial upward reporting financial information capability. The automated system will consolidate, standardize, simplify, and improve automated financial reporting support for all CE Field Operating Activities (FOA's), Major Subordinate Commands (MSC's) and the OA level. CEEMIS will supplant the many systems throughout CE that currently support this business function.
- To receive and share data and information beneficial to F&A processes with other major business systems, agencies and entities.

**2.1.2 Operational Environment.** CEEMIS will run on existing Corps equipment when available, thus no major physical changes are anticipated at deployment sites. Components of the CEEMIS architecture include a data communications network to be used for all Corps digital communications traffic. The Corps of Engineers Automation Plan (CEAP-IA) network will link together the two Corps-owned Processing Centers (PCs) Central (Vicksburg, MS) and Western (Portland, OR). The network is composed of a backbone segment and "tail circuits". The backbone is essentially the data communication highway connecting major nodes on the network and the regional processing centers. The tail circuits provide more remote locations or nodes with connectivity to the backbone.

**2.1.3 Employment Concepts.** The UFC will continue to analyze personnel requirements against current and projected mission and workload. Any change recommendations will be documented with review and approval.

**2.1.4 Deployment Plan.** All CEEMIS sites will be fielded for Beta testing by September 1998. After Milestone III approval, these sites will be considered formally deployed sites.

**2.2 System Readiness Objective (SRO).** CEEMIS SROs consist of all activities which will facilitate completion of the development of three initial deployment modules. These objectives include provisions, deployment plans and sufficient computer resources to accommodate the new system. The following readiness thresholds must be reached prior to deployment.

**2.2.1 Reliability.** Data is pre-validated which provides for adequate retrievals.

**2.2.2 Availability.** CEEMIS must provide capability to grant and restrict access to the system through access controls and to limit capabilities of preauthorized users.

**2.2.3 Maintainability.** CEEMIS must provide for technical, functional and cosmetic enhancements without major interruptions to the production system. These requirements (Reliability, Availability and Maintainability (RAM)) allow qualified users access to the system with the assurance of data accuracy and validity. The system must also have provisions for continuity of operations which are formally addressed in the Continuity of Operation Plan (COOP) for CEAP-IA. The CEAP COOP is provided as Annex O to the SDP.

Maintenance of the CEEMIS hardware will be the responsibility of the individual Corps activities (e.g., FOA, Lab) where CEEMIS is operational. The CEAP-IA platform and local hardware support multiple applications including CEEMIS. In this regard, CEEMIS is hardware independent.

**2.3 Acquisition Strategy.** CEEMIS is an in-house acquisition based in Millington, Tennessee. Thomas L. Brockman (CEFC-A) is the CEEMIS PM and serves as the primary development contact. System development is accomplished through the use of contractors. Control Data Systems, Inc. is the prime contractor. Other developer contractors include AVANCO International of McLean, Virginia, and KELTEK Systems, Inc. of Huntsville, Alabama.. The contract with Control Data Systems, Inc. is an indefinite delivery type contract which was competitively awarded to provide the Corps of Engineers a vehicle to acquire hardware, communication and software support.

CEEMIS utilizes both incremental and evolutionary development acquisition strategies. The incremental strategy includes the development and initial fielding of a core module (Phase 1). The evolutionary strategy includes additional user functional requirements that build on the core module.

The independent verification and validation requirements will be the responsibility of other government entities such as Director of Information Systems for Command, Control, Communication and Computers (DISC4), and an independent tester and evaluator.

**2.3.1 Procurement Requirements.** The major procurement requirement for CEEMIS is software development. There is an additional requirement for Life Cycle Management of Information Systems (LCMIS) documentation. All equipment necessary to operate CEEMIS will be provided by the Corps of Engineers.

**2.3.2 Integration/Interfaces Services.** The CEEMIS Project Office and development contractors will have joint responsibility for the integration of application software, system software, interfaces, communications and hardware as assignments are made by the CEEMIS PM.

**2.3.3 Government Furnished Materiel (GFM).** The Corps of Engineers will provide the necessary equipment to develop and maintain CEEMIS. The necessary equipment includes the following:

- Hardware
  - SUN 2000 at CPC23
  - IBM Pentiums
  - CE Local Area Network (LAN) running Novell Netware
  - Laser printers
  - High-Speed line printers.
- Software/Communications:
  - ORACLE 7.3 Relational Database Management System (RDBMS)
  - TCP/IP Protocol
  - Graphical User Interface (GUI)
  - Powerbuilder 5.03
  - PFC
  - PL/SQL, Cognos Impromptu, Powerplay

**2.3.4 Acquisition Risk.** Because of the long lead times involved in the development and deployment of CEEMIS, the following risk reductions have been imposed:

- CEEMIS will employ an incremental and evolutionary development and implementation strategy to combat some of the acquisition risk and ensure that any required changes to the initial plan can be implemented as necessary.
- Competition for ancillary resources will be encouraged and established at a level commensurate with the acquisition requirements of CEEMIS.
- CEEMIS will solicit contractor support and advice from potential vendors, as appropriate, to ensure participation of all interested parties.
- CEEMIS will employ existing multi-year delivery order type contracts, competitive procurements and other general purpose vehicles to provide a flexible method of acquiring or supplementing necessary resources.

**2.4 Logistic Support Analysis (LSA) Strategy.** Logistic support analysis is defined as the selective application of scientific and engineering efforts undertaken during the acquisition process to assist in complying with supportability and other ILS objectives.

**2.4.1 LSA Tasks.** The logistic support strategy to be used in the CEEMIS acquisition effort includes considerations for the following areas:

- Analysis of procurement requirements
- Continual evaluation of ongoing acquisition risks.

**2.4.1.1 LSA Application to ILS Elements.** The LSA data extrapolated from ongoing evaluations will be utilized by the PM in providing input for decisions concerning ILS elements. The ILS elements include:

- Design
- Maintenance
- Manpower and Personnel
- Supplies
- Support Equipment
- Training
- Technical Data
- Packaging, Handling and Storage (PHS)
- Transportation and Transportability

These ILS elements are addressed in paragraph 2.6 of this document. This data will be coordinated with the MANPRINT Joint Work Group (MJWG) and the Test Integration Work Group (TIWG) so that key decisions can be made that will best benefit system development, deployment and maintenance.

**2.4.1.2 Structure of the Logistic Support Analysis Record (LSAR).** CEEMIS will not utilize an automated logistic support database. This ILSP provides a manual logistics file for all pertinent logistics information including an update page.

**2.4.2 LSA Controls.** The CEEMIS PM will impose controls to ensure that the LSA eliminates and avoids duplicate or redundant data requirements.

**2.4.3 LSA Results.** Results of the LSA will be reported at each milestone decision update.

**2.4.4 Data Management Transition.** Responsibility for data management, collection, updating and retrieval will remain primarily with contractors after system deployment.

**2.5 Supportability Test & Evaluation Concepts.** The CEEMIS system architecture is part of the CEAP-IA network which links together the two Corps-owned Processing Centers (PCs); Central (Vicksburg, MS) and Western (Portland, OR). Since CEAP-IA provides computing and communication infrastructure throughout the Corps, several AISs will be resident which will precipitate several architecture changes and upgrades. Any changes to the hardware supporting CEEMIS will impact the system architecture. CEEMIS will not perform formal configuration management on the system architecture. Changes to systems software will be documented, but will not be formally tracked. The hardware supporting CEEMIS is part of the CEAP-IA platform. Since CEAP-IA supports several Corps of Engineers (COE) systems, it is not necessary to track upgrades and/or other changes for CEEMIS.

**2.6 ILS Element Plans.** The ILS Element Plans for CEEMIS are discussed in the following paragraphs.

**2.6.1 Design Influence.** The incremental design allows for core functions (upward reporting capabilities) to be initially implemented with additional functionality added later.

**2.6.2 Maintenance Plan.** CEEMIS software will be centrally maintained at a location. Any problems with system operation will be forwarded to the central operations maintenance office in Millington, Tennessee via an automated problem reporting system.

Hardware maintenance is provided through commercial contracts for the CEAP-IA platform. Additionally, the individual Corps of Engineers district offices will have responsibility for the maintenance of personal computer systems via respective commercial contracts.

**2.6.3 Manpower and Personnel.** The CEEMIS System MANPRINT Management Plan (SMMP) provides detailed information for manpower and personnel considerations. The SMMP is provided in Annex M of the SDP. Key areas regarding operator and maintenance manpower and skill requirements have been summarized in the following paragraphs.

**2.6.3.1 Operator and Maintenance Manpower.** The implementation of CEEMIS will not impact the number of manpower personnel, but simplifies the workload of existing personnel. Maintenance functions will be performed by contract personnel at a central location. These tasks will not exceed the capabilities or skill levels that currently exist. Because CEEMIS will create a more efficient processing environment, no additional slots or civilian jobs will be generated on the operational level as a result of system deployment.

**2.6.3.2 Skill Requirements.** Skill requirements for CEEMIS operation will not exceed the capabilities of the target user, operator or maintenance personnel. Acquisition of new skills and the modification or replacement of already established skills will be minimized. CEEMIS documentation, such as the user manual and the maintenance manual will be written at the maximum reading grade level (RGL) of twelve.

**2.6.4 Supply Support.** CEEMIS will conform to all standard Army supply support procedures. No deviations are anticipated. Each site will have responsibility for its own supplies.

Since CEEMIS is a non-tactical system, no wartime support supplies are required. Currently, there are no extraordinary equipment requirements; the need for standard Army issue equipment such as computer paper and magnetic tape will exist.

**2.6.5 Support Equipment and Test, Measurement and Diagnostic Equipment.** Procedures for determining needed support equipment will follow prescribed Army guidelines. Currently, there are no extraordinary equipment requirements; the need for standard Army issue equipment such as computer paper and magnetic tape will exist.

At this time, no test measurement and diagnostic equipment needs have been identified for use with CEEMIS.

**2.6.6 MANPRINT and Training Devices.** For initial training, users will come to the Finance Center and receive one to three day training sessions. The training is presented as a hands-on workshop type format. Users access live data and submit reports. Future training will be more report-specific and last one to two days. Finance Center employees provide the training.

**2.6.7 Technical Data.** This ILS element relates to publications which support hardware systems and is not applicable to CEEMIS.

**2.6.8 Computer Resources Support.** Computer resource requirements for CEEMIS are addressed in the following paragraphs.

**2.6.8.1 Hardware/Communications Resources.** CEEMIS hardware requirements will be primarily satisfied through existing equipment that comprises the CEAP-IA. Required support hardware includes:

**Hardware:**

- SUN 2000 at CPC23
- IBM Pentiums
- CE Local Area Network (LAN) running Novell Netware
- Laser printers
- High-Speed line printers.

**Communications:**

- Data transport via the Corps' wide-area network using protocol TCP/IP (Transaction Interface Package)
- Data transport via commercial phone lines using asynchronous dial-up or direct serial ports.

All hardware required to support CEEMIS is the property UFC. Any additional equipment will likewise be owned by UFC.

**2.6.8.2 System Software.** CEEMIS will utilize the following off-the-shelf operating system, database management system and communications processing for system development where applicable:

- ORACLE 7.3 Relational Database Management System (RDBMS)
- TCP/IP Protocol
- Graphical User Interface (GUI)

**2.6.9 Packaging, Handling and Storage (PHS).** CEEMIS requires no packaging, handling or storage procedures.

**2.6.10 Transportation and Transportability.** Transportability is not a concern to CEEMIS at this time.

**2.7 Support Transition Planning.** Because CEEMIS does not replace any major automation system in the CE, the standard phases of transition are not applicable. The transition schedule is the same as the deployment schedule

**2.8 Support Resource Funds.** The legacy COEMIS-F&A system provided \$420,000 initial funding to replace the upward reporting capability once provided by the system. Currently, CEEMIS is funded 60/40 between civil and military sources, respectively.

Reference Figure 2-1 for a ten-year life-cycle cost chart.

**2.9 Post-fielding Assessments.** Post-fielding assessments for CEEMIS include several control mechanisms. These assessments include the following:

- Acceptance Testing
- System Validation Review
- Independent Verification and Validation (IV&V)
- Project Reviews.

These control mechanisms are consistent with the requirements and directions provided in the Project Management Plan, Acquisition Plan and the Test and Evaluation Master Plan.

**2.9.1 Acceptance Testing.** As each site comes on-line, a preliminary test for functional processing capability should be conducted. An informal test on randomly selected processes will be performed. Any deficiencies will be documented and corrected prior to cut over.

**2.9.2 System Validation Review (SVR).** An SVR will be conducted after the application software has been fielded. This review will ensure efficiency of services to the functional users. At this review, all reports and the tests results will be analyzed to ensure deficiencies and discrepancies are corrected.

**2.9.3 Independent Verification and Validation (IV&V).** An IV&V should be performed to ensure that CEEMIS meets the functional and technical requirements as specified.

**2.9.4 Project Reviews.** Reviews have been mandatory and necessary throughout the CEEMIS life cycle. Presently, routine review procedures include In-Process Reviews (IPR) which are held on an as needed basis. Additionally, the status of the seven planning areas (identified in Section 2.0 of this document) is reported at these reviews were applicable. Any issues or concerns will be addressed and corrective actions will be proposed. These reviews will occur on an as needed basis.

Additionally, the Independent Operation Test & Evaluation (IOT&E), will test and evaluate CEEMIS from an operational perspective. Prior to testing, an operational test readiness review

(OTRR) will be held. Future project reviews will concentrate on anticipated areas of change

**CEEMIS LIFE CYCLE COSTS**  
**FY 1998 – 2008 (10 YEARS)**  
(Cost includes development years from 1992)

DEVELOPMENT	
- COEMIS F&A	420,000
- OTHER	1,843,000
FIELDING/DEPLOYMENT	100,000
<hr/>	
TOTAL PROGRAM COSTS	2,363,000
MAINTENANCE	2,000,000
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TOTAL LIFE CYCLE COSTS	4,363,000

Figure 2-1: CEEMIS LIFE CYCLE COSTS

such as database, hardware, and software modernization.

**2.10 Post-production Support.** As a non-tactical AIS, CEEMIS deployment will transition the development of the system to the maintenance phase. A draft Corps' Post Deployment Support Plan (PDSS) will provide the guidelines for tracking post-deployment changes. The CEFMS developers currently use electronic capability to manage software/system changes. This capability will likewise be used in post-development software support.

### SECTION 3.0 ILS MILESTONE SCHEDULE

The Milestone schedule provided lists logistic milestones relative to CEFMS. Beginning, current and completed dates are indicated where available. This matrix will be maintained throughout post-production as a log of logistic activities for CEEMIS.

#### ILSP MINIMUM MILESTONES

<u>Milestone</u>	<u>Begin Date</u>	<u>Current</u>	<u>Complete</u>
1. O&O Plan approved			
2. MNS approved			
3. Market Investigation completed			
4. System Concept Paper completed			28 Jan 98
5. Test Integration Work Group formed			
6. Required Operational Capability approved			
7. Test and Evaluation Master Plan developed (Draft)	17 Aug 98		
8. Life Cycle Cost Estimate prepared	1 Jun 98		
9. Draft ILSP available	31 Jul 98		
10. MAISRC Milestone I/II Documentation available	21 Aug 98		
11. User Testing started			
12. Initial draft Training Plan distributed	31 Jul 98		
13. Unique Training Facility Requirements identified	31 Jul 98		
14. Milestone Decision Review I/II			
15. Transition Plan submitted for approval			

APPENDIX A  
ACRONYMS AND ABBREVIATIONS

## List of Acronyms and Abbreviations

AIS	Automated Information System
BP	Baseline Plan
CCB	Configuration Control Board
CEAP-IA	Corps of Engineers Automation Plan
CEEMIS	Corps of Engineers Enterprise Management Information System
CEFMS	Corps of Engineers Financial Management System
COEMIS F&A	Corps of Engineers Management Information System Finance & Accounting
COOP	Continuity of Operation Plan
DFAS	Defense Finance and Accounting Service
DISC4	Director of Information Systems for Command, Control, Communication and Computers
F & A	Finance and Accounting
FOA	Field Operating Activities
FP	Functional Proponent
GFM	Government Furnished Materiel
GOALS	Government On-line Accounting Link System
GUI	Graphical User Interface
ILSP	Integrated Logistic Support Plan
IPR	In-Process Review
ISSP	Information System Security Plan
IV&V	Independent Verification and Validation
LAN	Local Area Network
LCM	Life Cycle Management
LCMIS	Life Cycle Management of Information Systems
LSA	Logistic Support Analysis
LSAR	Logistic Support Analysis Record
MAISRC	Major Automated Information Systems Review Council
MJWG	MANPRINT Joint Work Group
MNS	Mission Need Statement
MRSA	Materiel Readiness Support Activity
MSC	Major Subordinate Command
O&O	Operational and Organizational
OA	Operational Assessment
OTRR	Operational Test Readiness Review
PA	Proponent Agency
PBAS	Program Budget Accounting System
PC	Processing Center
PDSS	Post Deployment Support Plan
PHS	Packaging, Handling & Storage
PM	Program Manager
PMP	Project Management Plan

**List of Acronyms and Abbreviations  
(Continued)**

PRISM	Project and Resource System for Management
RAM	Reliability, Availability and Maintainability
RDBMS	Relational Database Management System
RGL	Reading Grade Level
SAT	Software Acceptance Tests
SDP	System Decision Paper
SRO	System Readiness Objective
SDP	System Decision Paper
SVR	System Validation Review
TCP/IP	Transaction Interface Package
TEMP	Test & Evaluation Master Plan
TIWG	Integration Work Group
TP	Transition Plan
UFC	USACE Finance Center
USACE FC	U.S. Army Corps of Engineers Finance Center

**CEEMIS ILSP UPDATE PAGE**

<b>Date</b>	<b>Nature of Update</b>	<b>Approval/Date</b>

**INTEGRATED LOGISTIC SUPPORT PLAN**  
**Coordination Page**  
**for**  
**Corps of Engineers Enterprise Management Information System (CEEMIS)**

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**SUBMITTED BY**

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Proponent School    DATE

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Materiel Readiness Support    DATE  
Activity (MRSA)

\_\_\_\_\_  
Independent Evaluator    DATE

\_\_\_\_\_  
Logistics Evaluation Agency    DATE

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